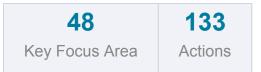
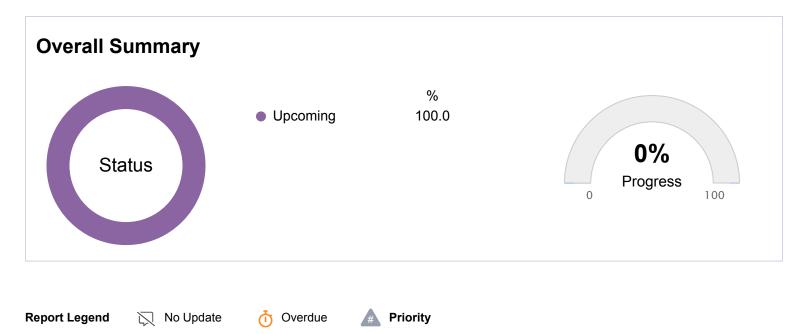


2020 - 2021 Annual Plan

Jul 01, 2020 - Jun 30, 2021

Report Created On: Jun 16, 2020





Key Focus Area 1.1.1 Progress 0%		
Communication:	Upcoming	% # 100.0 5
Improve and develop communication processes that lead to the community feeling more informed and involved.	• Opcoming	100.0
Owner: Jayne Richardson		
Actions: 5		
Actions 1.1.1.1		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Online Surveys -		
Increase the use of surveys in community consultation regarding Council activities including a focus on comparative information.		
Owner: Jayne Richardson		
Actions 1.1.1.2		
Jul 01, 2020 - Dec 31, 2020 Upcoming Progress 0%		
Plain English Communication -		
Develop a 'Plain English' approach to Council communications in line with the new Communications Guide.		
Owner: Jayne Richardson		
Actions 1.1.1.3		
Jul 01, 2020 - Sep 30, 2020 Upcoming Progress 0%		
Community Survey -		
Develop a community survey to determine the most effective methods of communication.		
Owner: Jayne Richardson		
Actions 1.1.1.4		
Jul 01, 2020 - Sep 30, 2020 Upcoming Progress 0%		
Break O'Day Council (BODC) Website -		
Review and develop the BODC website for relevance and accessibility.		
Owner: Jayne Richardson		

Actions 1.1.1.5		
Jul 01, 2020 - Oct 31, 2020 Upcoming Progress 0%		
Communication Activities -		
Review and improve the quality of outward Council communications ensuring consistency with the Communications Guide with particular reference to tone.		
Owner: Jayne Richardson		
Key Focus Area 1.2.1 Progress 0% Events and Activities: Creates a culture of volunteering and support to enable vibrant and sustainable events, activities and	Upcoming	% # 100.0 4
community groups		
Owner: Chris Hughes		
Actions: 4		
Actions 1.2.1.1		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Increasing Volunteers -		
Work with community groups and interested parties to hold activities in our Municipality focused on strengthening and increasing our volunteer base.		
Owner: Chris Hughes		
Actions 1.2.1.2		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Event Capacity Building -		
Assist community groups with event planning through mentoring, supporting and facilitating a pathway for event planning.		
Owner: Chris Hughes		

Actions 1.2.1.3
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%
Community Event Support -
Work with event organisers to strengthen their capacity to deliver events including events cancelled due to COVID-19 by supporting them through planning for the future events including Public Health requirements.
Owner: Chris Hughes
Actions 1.2.1.4
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%
Event Attraction -
Work with event organisers and organisations to develop and attract new events to the area.
Owner: Chris Hughes
Key Focus Area 1.3.1 Progress 0%
Community and Council Collaboration: % # Upcoming 100.0 4
Work within a community engagement framework which defines the relationship between the community and Council in decision making and project delivery.
Owner: Chris Hughes
Actions: 4
Actions 1.3.1.1
Jul 01, 2020 - Sep 30, 2020 Upcoming Progress 0%
Community Engagement Framework -
Based on feedback received and involving community consultation, develop and adopt a Community Engagement Framework to support Council activities.
Owner: Jayne Richardson
Actions 1.3.1.2
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%
Framework Integration -
Embed the Community Engagement Framework within Council activities.
Owner: Chris Hughes

Actions 1.3.1.3		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Local Township Plans -		
Develop and review Township Plans; ensure items listed are considered in future budget decisions or source grant funding; report back on a six (6) monthly basis to communities on Township Plan progress.		
Owner: Chris Hughes		
Actions 1.3.1.4		
Jul 01, 2020 - Dec 31, 2020 Upcoming Progress 0%		
Arts & Cultural Strategy -		
Work with the Bay of Fires Arts Committee to review the Strategy and reflect changes in an update of the document.		
Owner: Chris Hughes		
Key Focus Area 2.1.1 Progress 0%		
Opportunities:	Upcoming	% # 100.0 8
Prepare and maintain an economic prospectus which details opportunities; infrastructure and land	• • • • • • • • • • • • • • • • • • •	
availability; and local resources.		
availability; and local resources.		
availability; and local resources. Owner: John Brown Actions: 8		
availability; and local resources. Owner: John Brown Actions: 8 Actions 2.1.1.1		
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availability; and local resources. Owner: John Brown Actions: 8 Actions 2.1.1.1 Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
availability; and local resources. Owner: John Brown Actions: 8 Actions 2.1.1.1 Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0% Economic Prospectus - Promote availability of the Economic Prospectus and maintain relevance as additional or updated information becomes		
availability; and local resources. Owner: John Brown Actions: 8 Actions 2.1.1.1 Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0% Economic Prospectus - Promote availability of the Economic Prospectus and maintain relevance as additional or updated information becomes available.		
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availability; and local resources. Owner: John Brown Actions: 8 Actions 2.1.1.1 Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0% Economic Prospectus - Promote availability of the Economic Prospectus and maintain relevance as additional or updated information becomes available. Owner: Jayne Richardson Actions 2.1.1.2		

Owner: Tim Gowans

Actions 2.1.1.3
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%
Agriculture Opportunities -
Research and examine potential opportunities to develop agriculture and horticulture within the Break O'Day Council area with a particular focus on the Fingal Valley.
Owner: Tim Gowans
Actions 2.1.1.4
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%
Circular Economy -
Participate in projects focused on developing the Circular Economy at the regional and local level.
Owner: Tim Gowans
Actions 2.1.1.5
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%
Population Strategy -
Provide funding support and participate in the regional approach being delivered by Northern Tasmania Development Corporation (NTDC).
Owner: John Brown
Actions 2.1.1.6
Jul 01, 2020 - Dec 31, 2020 Upcoming Progress 0%
Growing the Population -
Work with UTas, Institute for the Study of Social Change to develop a clear understanding of the Break O'Day (BOD) situation and potential strategies Council can focus on to meet the challenges of population change.
Owner: John Brown
Actions 2.1.1.7
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%
Aged Housing -
Pursue investment in construction of Independent Living Units

Owner: John Brown

in the area.

Actions 2.1.1.8		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Public Housing -		
Lobby and work with the State Government and housing providers to build new public housing.		
Owner: John Brown		
Key Focus Area 2.1.2 Progress 0%		
Tourism:	Upcoming	% # 100.0 7
Broadening, lengthening and improving the visitor experience through development of attractions and activities; promotion and signage; and great customer service.		I
Owner: John Brown		
Actions: 7		
Actions 2.1.2.1		
Jul 01, 2020 - Dec 31, 2020 Upcoming Progress 0%		
Visitor Information Provision -		
Work with East Coast Tasmania Tourism (ECTT) to strategically review the provision of visitor information services on the East Coast.		
Owner: John Brown		
Actions 2.1.2.2		
Jul 01, 2020 - Sep 30, 2020 Upcoming Progress 0%		
Marketing -		
Develop a winter marketing strategy for the area which aligns with Tourism Tasmania and East Coast Tasmania Tourism (ECTT) activities.		
Owner: Jayne Richardson		
Actions 2.1.2.3		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Mountain Bike (MTB) Data -		
Collate Tourism data to develop a report on the impact that the MTB trails are having and identify gaps.		

Actions 2.1.2.4		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Bay of Fires Master Plan -		
Liaise with the State Government and other stakeholders to develop a Master Plan for the Bay of Fires area.		
Owner: Chris Hughes		
Actions 2.1.2.5		
Jul 01, 2020 - Sep 30, 2020 Upcoming Progress 0%		
Visitor Information Sites -		
Redevelop information for tourism sites.		
Owner: Jayne Richardson		
Actions 2.1.2.6		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Fingal Valley Tourism -		
Support Fingal Valley Community groups to undertake tourism activities and projects.		
Owner: Chris Hughes		
Actions 2.1.2.7		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
St Helens Destination Action Plan (DAP) -		
Review involvement with the DAP Committee.		
Owner: Jayne Richardson		
Key Focus Area 2.2.1 Progress 0%		
Employment:		% # 100.0 4
create a variety of jobs that will reduce the seasonality of the local economy and provide ample	Upcoming	100.0 4

Owner: John Brown

opportunities for youth to remain in the area.

Actions: 4

Actions 2.2.1.1

Jul 01, 2020 - Jun 30, 2021 Upcoming

Economic Development Assistance -

Provide direct support for new and existing businesses wishing to establish or expand activities.

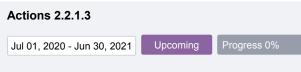
Progress 0%

Owner: Tim Gowans



Support the activities of the BEC with a focus on business startups and expansion of existing businesses.

Owner: Tim Gowans



Jobs Action Package -

Participate actively in the project being facilitated by the Fingal Valley Neighbourhood House FVNH) which focuses on addressing barriers to employment.

Owner: John Brown



Owner: Tim Gowans

Key Focus Area 2.3.1

Brand Development:

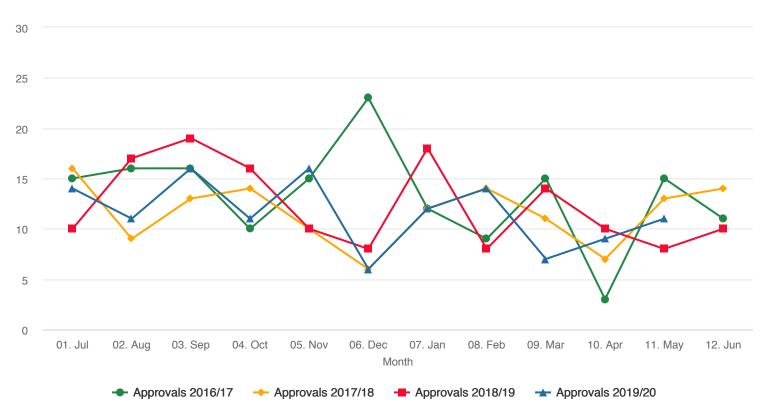
Undertake and identify opportunities to develop a positive brand for Break O'Day Council and the area.

Owner: Jayne Richardson

Key Focus Area 2.4.1 Progress 0%		
Support:	Upcoming	% # 100.0 2
Integrate and simplify processes and services to facilitate the development and growth of businesses.	Opcoming	100.0 2
Owner: David Jolly		
Actions: 2		

Key Focus Area 2.4.1 > KPI

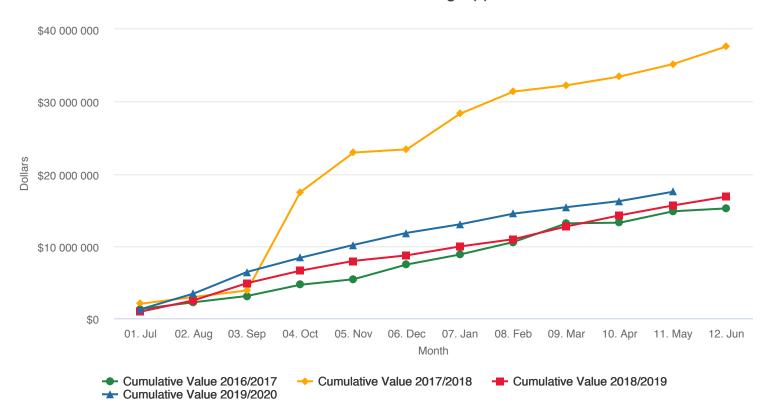
Number of Building Applications Approved



Number of Building Applications Approved

BODC Total number of building applications by month and financial year

Cumulative Value of Building Approvals



Cumulative Value of Building Approvals

Actions 2.4.1.1

Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%

I-PLAN -

Participate with the State Government I-PLAN project to enable online development queries and online submission of development applications.

Result - simplified Council processes and integration with I-PLAN.

Owner: Jake Ihnen

Actions 2.4.1.2		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Business Community Leadership -		
Support the development of strong leadership in the community to facilitate overall development and growth.		
Owner: Tim Gowans		
Key Focus Area 3.1.1 Progress 0%		
Appropriate Development:	Upcoming	% # 100.0 5
Encourage sensible and sustainable development through sound land use planning, building and design.		
Owner: David Jolly		
Actions: 5		
Actions 3.1.1.1		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Communication Improvements -		
Increase communication with local industry to continue to build an understanding of the critical changes in land use planning and other Development Services activities.		
Owner: Jake Ihnen		
Actions 3.1.1.2		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Regional Land Use Strategy -		
Actively participate in and support the review of the Northern Tasmania Regional Land Use Strategy.		
Owner: Jake Ihnen		
Actions 3.1.1.3		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Tasmanian Planning Scheme -		
Work with the Tasmanian Planning Commission regarding approval of the Local Provisions Schedule (LPS) which have been developed.		
Owner: Jake Ihnen		

Actions 3.1.1.4	
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%	
Strategic Land Use Review -	
Commence review of strategic land use strategy with focus on population, township expansion and industrial land availability.	
Owner: Jake Ihnen	
Actions 3.1.1.5	
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%	
Climate Change Action -	
Secure financial and human resources for priorities in the Break O'Day Climate Change Action Plan 2020.	
Owner: Polly Buchhorn	
Key Focus Area 3.2.1 Progress 0%	
Enjoying our Environment:	% # Upcoming 100.0 2
Provide opportunities to access and learn more about our environment and the ways it can be enjoyed in a sustainable manner.	'
Owner: Polly Buchhorn	
Actions: 2	
Actions: 2 Actions 3.2.1.1 Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%	
Actions 3.2.1.1	
Actions 3.2.1.1 Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%	
Actions 3.2.1.1 Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0% Community Activation - Undertake activities which increase awareness and participation in Natural Resource Management and recognition	
Actions 3.2.1.1 Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0% Community Activation - Undertake activities which increase awareness and participation in Natural Resource Management and recognition of achievements.	
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Actions 3.2.1.1 Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0% Community Activation - Undertake activities which increase awareness and participation in Natural Resource Management and recognition of achievements. Owner: Polly Buchhom Actions 3.2.1.2 Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0% Waste Reduction - Undertake community education and activities focused on	

Key Focus Area 3.3.1	Progress 0%
Land Management:	
•	human resources to undertake projects and activities which address a as weeds and land degradation.
Owner: Polly Buchhorn	

Actions: 6				
Actions 3.3.1.1				
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%				
Land Management Activities -				
Secure financial and human resources for projects to rehabilitate degraded land and sustain soil productivity.				
Owner: Polly Buchhorn				
Actions 3.3.1.2				
Jul 01, 2020 - Dec 31, 2020 Upcoming Progress 0%				
Activity and Condition Review -				
Investigate soil and water management performance by works and land development projects to identify planning and management improvements.				
Owner: Polly Buchhorn				
Actions 3.3.1.3				
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%				
Weed Action Plan -				
Implement activities within the plan including control measures; education and compliance.				
Owner: Polly Buchhorn				
Actions 3.3.1.4				
Jul 01, 2020 - Dec 31, 2020 Upcoming Progress 0%				
Best Practice Activities -				
Facilitate weed, pest and disease hygiene protocols and best practice in Council operations and promote benefits in industry.				
Owner: Polly Buchhorn				

%

100.0 6

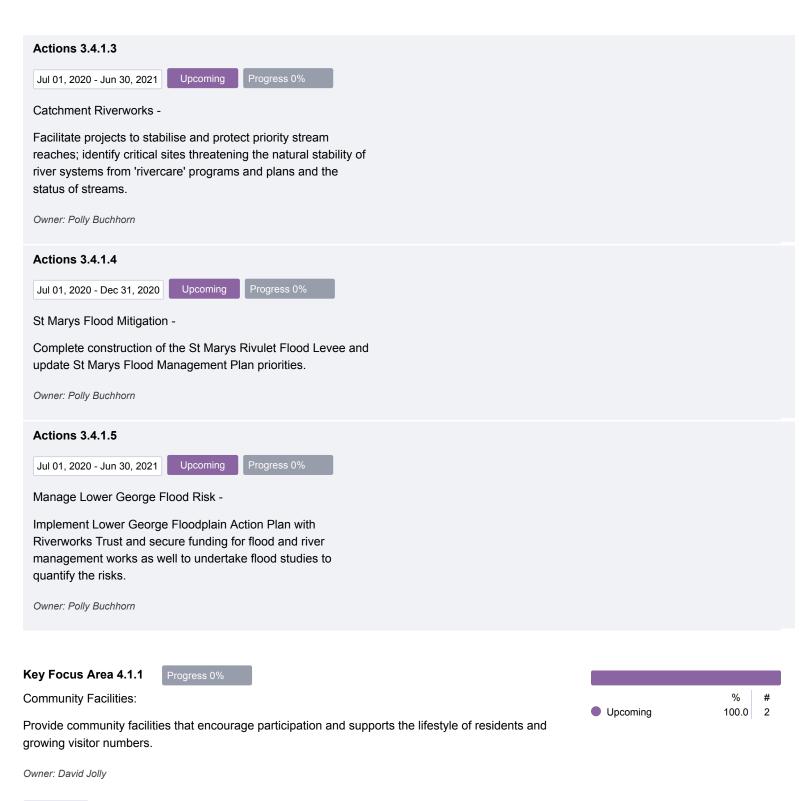
Upcoming

#

Actions 3.3.1.5	
Jul 01, 2020 - Dec 31, 2020 Upcoming Progress 0%	
Dog Management Policy -	
Secure a formal cooperative dog management arrangement with Parks and Wildlife Services.	
Owner: Polly Buchhorn	
Actions 3.3.1.6	
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%	
Urban Green Infrastructure -	
Develop a street guide and survey further "Green Infrastructure" issues and opportunities (ie St Marys as the first township).	
Owner: Polly Buchhorn	
Key Focus Area 3.4.1 Progress 0%	
Vater: % #	
Develop and implement strategies and activities to reduce the risk of flooding, inundation and erosion	
vithin our rivers, estuaries and coastal areas.	
vithin our rivers, estuaries and coastal areas.	
vithin our rivers, estuaries and coastal areas.	
vithin our rivers, estuaries and coastal areas.	
Actions: 5	
Actions 3.4.1.1	
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within our rivers, estuaries and coastal areas. Dwner: Polly Buchhorn Actions: 5 Actions 3.4.1.1 Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0% George River Catchment and Bay -	
within our rivers, estuaries and coastal areas. Dwner: Polly Buchhom Actions: 5 Actions 3.4.1.1 Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0% George River Catchment and Bay - Review catchment, water quality and riparian issues and management priorities - action and collaboration on pollution	
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Actions: 2

Actions 4.1.1.1
Jul 01, 2020 - Mar 31, 2021 Upcoming Progress 0%
St Helens Sports Complex Master Plan -
Carry out user consultation, review current land use and future land use demands - drafting of concept site plans for future proposals and develop costings for prioritised projects.
Owner: Jake Ihnen
Actions 4.1.1.2
Jul 01, 2020 - Dec 31, 2020 Upcoming Progress 0%
Old Tasmanian Hotel -
Complete Stage 2 Capital Upgrades to the Old Tasmanian Hotel - lift, disabled access and entrance way).
Owner: Jake Ihnen
Key Focus Area 4.2.1 Progress 0%
% # • Upcoming 100.0 3
Create townships that are vibrant and welcoming through improvements to infrastructure such as
streetscapes, parking, safety and signage.
streetscapes, parking, safety and signage. Owner: David Jolly
Owner: David Jolly
Owner: David Jolly
Owner: David Jolly Actions: 3
Owner: David Jolly Actions: 3 Actions 4.2.1.1
Owner: David Jolly Actions: 3 Actions 4.2.1.1 Jul 01, 2020 - Mar 31, 2021 Upcoming Progress 0%
Owner: David Jolly Actions: 3 Actions 4.2.1.1 Jul 01, 2020 - Mar 31, 2021 Upcoming Progress 0% Streetscapes - Prepare a detailed plan and costings for the next stage of the St Helens Streetscape Project, including the upgrade of the
Owner: David Jolly Actions: 3 Actions 4.2.1.1 Jul 01, 2020 - Mar 31, 2021 Upcoming Progress 0% Streetscapes - Prepare a detailed plan and costings for the next stage of the St Helens Streetscape Project, including the upgrade of the intersection of the Esplanade and Cecilia Street.
Owner: David Jolly Actions: 3 Actions 4.2.1.1 Jul 01, 2020 - Mar 31, 2021 Upcoming Progress 0% Streetscapes - Prepare a detailed plan and costings for the next stage of the St Helens Streetscape Project, including the upgrade of the intersection of the Esplanade and Cecilia Street. <i>Owner: David Jolly</i>
Owner: David Jolly Actions 4.2.1.1 Jul 01, 2020 - Mar 31, 2021 Upcoming Progress 0% Streetscapes - Prepare a detailed plan and costings for the next stage of the St Helens Streetscape Project, including the upgrade of the intersection of the Esplanade and Cecilia Street. Owner: David Jolly Actions 4.2.1.2
Owner: David Jolly Actions: 3 Actions 4.2.1.1 Jul 01, 2020 - Mar 31, 2021 Upcoming Progress 0% Streetscapes - Prepare a detailed plan and costings for the next stage of the St Helens Streetscape Project, including the upgrade of the intersection of the Esplanade and Cecilia Street. Owner: David Jolly Actions 4.2.1.2 Jul 01, 2020 - Jun 30, 2021 Progress 0%

Actions 4.2.1.3		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
St Helens Parking Strategy -		
Develop a car parking strategy for St Helens providing a long term plan for off-street parking.		
Owner: David Jolly		
Key Focus Area 4.2.2 Progress 0%		
Telecommunications:	Upcoming	% # 100.0 1
Ensure residents and visitors can access telecommunication services such as NBN and mobile phone coverage where they are living and visiting.		
Owner: David Jolly		
Actions: 1		
Actions 4.2.2.1		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Telecommunications -		
Monitor the roll-out of the Mobile Black Spot Program and advocate for the installation of small cell technology to service Mangana and the surrounding area.		
Owner: David Jolly		
Key Focus Area 4.3.1 Progress 0%		
Waste Management:	Upcoming	% # 100.0 6
Provide access to services and facilities which support a sustainable lifestyle.		
Owner: David Jolly		
Actions: 6		
Actions 4.3.1.1		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Green Waste Recycling -		
Produce weed-free green mulch for sale on a cost recovery basis at the Scamander and St Helens Waste Transfer Stations.		
Owner: David Jolly		

Actions 4.3.1.2

Jul 01, 2020 - Dec 31, 2020 Upcoming

Inert Landfill Resource Recovery -

Investigate re-use/recovery options and sales opportunities for concrete, soil and other non-asbestos containing builders waste currently placed at the St Helens Waste Transfer Station.

Progress 0%

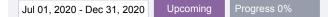
Owner: David Jolly



Participate in the Northern Tasmania Waste Management Group (NTWMG) activities to achieve improvements in waste reduction and resource recovery; improve regional cooperation and coordination of waste services; oversee waste management policy setting and service delivery; and coordinate community education.

Owner: David Jolly

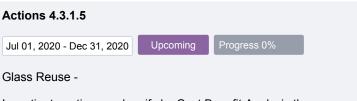
Actions 4.3.1.4



Inert Waste Landfill -

Develop Scamander Waste Transfer Station as an Inert Landfill Site - address environmental regulatory requirements to enable progression to the design and costing of Inert Waste Cells.

Owner: David Jolly



Investigate options and verify by Cost Benefit Analysis the separation and re-use opportunities for glass collected in Kerbside Co-mingled Recyclables waste stream and glass collected at Municipal Waste Transfer Stations.

Owner: David Jolly

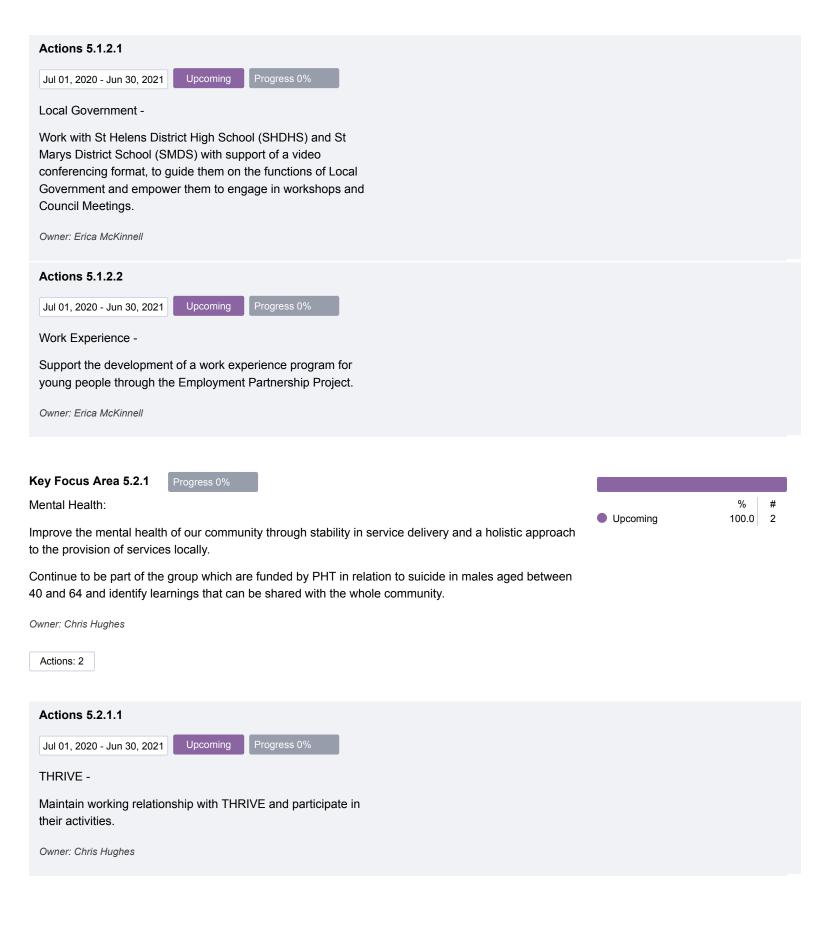
Actions 4.3.1.6		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Single Use Plastics -		
Single-use Plastics Policy approval and implementation.		
Owner: David Jolly		
Key Focus Area 4.3.2 Progress 0%		
Roads and Streets:		% #
Develop a well-maintained road network that recognises the changing demands and requirements of residents and visitors.	Upcoming	100.0 4
Owner: David Jolly		
Actions: 4		
Actions 4.3.2.1		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
State Road Network -		
Pursue upgrades to State Government road infrastructure assets (Tasman Highway) to improve safety and reliability. Result, network quality.		
Owner: David Jolly		
Actions 4.3.2.2		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Municipal Road Network -		
Complete transfer of the responsibility of Binalong Bay Road to the State Govdernment.		
Owner: David Jolly		
Actions 4.3.2.3		
Jul 01, 2020 - Mar 31, 2021 Upcoming Progress 0%		
Strategic Road Plan -		
Update Council's plan to identify routes of strategic importance and urgency for the purpose of securing future road upgrade funding.		
Owner: David Jolly		

Actions 4.3.2.4		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Scamander Wrinklers Entrance -		
Finalise approvals and undertake construction works to enhance the northern entrance of Scamander at Wrinklers Lagoon Bridge.		
Owner: David Jolly		
Key Focus Area 4.3.3 Progress 0% Recreational Facilities: Support an outdoor, active and healthy lifestyle for residents and visitors through a range of recreational facilities including walking trails, bike trails and other identified infrastructure. Owner: Ben Pettman Actions: 12	Upcoming	% # 100.0 12
Actions 4.3.3.1		
Jul 01, 2020 - Nov 30, 2020 Upcoming Progress 0%		
Georges Bay Foreshore Trail -		
Undertake construction of the trail from St Helens Wharf to Homelea (rock walkway and bridge structures).		
Owner: David Jolly		
Actions 4.3.3.2		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Walking Trails Network -		
Liaise with stakeholders responsible for trails to ensure a coordinated and logical approach to trail upgrading and maintenance for priority trails.		
Owner: Ben Pettman		
Actions 4.3.3.3		
Jul 01, 2020 - Dec 31, 2020 Upcoming Progress 0%		
St Helens to Binalong Bay Link -		
Complete the project to a shovel ready stage and pursue funding.		
Owner: Ben Pettman		

Actions 4.3.3.4
Jul 01, 2020 - Dec 31, 2020 Upcoming Progress 0%
St Helens MTB Network -
Complete construction of the Network including support infrastructure.
Owner: Ben Pettman
Actions 4.3.3.5
Jul 01, 2020 - Sep 30, 2020 Upcoming Progress 0%
Bay of Fires Trail -
Complete trail head infrastructure and re-route of the Blue Tier Trail.
Owner: Ben Pettman
Actions 4.3.3.6
Jul 01, 2020 - Dec 31, 2020 Upcoming Progress 0%
Skills Track / Pump Track -
Examine options to establish a skills / pump track in the St Helens area.
Owner: Ben Pettman
Actions 4.3.3.7
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%
St Helens MTB Network -
Increase the engagement of the businesses and the community in the development and operation of the trails.
Owner: Ben Pettman
Actions 4.3.3.8
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%
MTB Events -
Identify ongoing opportunities for activation of the MTB Network by identifying Local / State / National / International events.
Owner: Ben Pettman

Actions 4.3.3.9		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Fingal to St Marys Trail -		
Develop a Master Plan for a rail trail between St Marys and Fingal.		
Owner: Ben Pettman		
Actions 4.3.3.10		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
St Marys Trail -		
Undertake a Feasibility Study for a walking / bike trail between Mt Nicholas and Elephant Pass subject to receipt of external funding.		
Owner: Ben Pettman		
Actions 4.3.3.11		
Jul 01, 2020 - Dec 31, 2020 Upcoming Progress 0%		
MTB Network Operation -		
Develop and implement operational / maintenance plan for the MTB trail networks.		
Owner: Ben Pettman		
Actions 4.3.3.12		
Jul 01, 2020 - Mar 31, 2021 Upcoming Progress 0%		
Recreational Trails Strategy -		
Develop a strategy encompassing walking and bike trails for the Break O'Day area.		
Owner: Ben Pettman		
Key Focus Area 5.1.1 Progress 0%		
Health:	Upcoming	% # 100.0 4
Retain and expand local provision of disability, preventative, chronic and acute health care services including pursuing innovative healthcare delivery options.		
The provision of health services to be delivered at a local level addressing the community's needs.		
Owner: Chris Hughes		
Actions: 4		

Actions 5.1.1.1		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Local Services -		
Strengthen relations with Royal Flying Doctor Service (RFDS) to increase the number of services to be delivered within our community.		
Owner: Chris Hughes		
Actions 5.1.1.2		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Old St Helens Hospital -		
Lobby and work with the Department of Communities Tasmania to review the outcomes of the community engagement process and to determine the future use of this site.		
Owner: Chris Hughes		
Actions 5.1.1.3		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Local Service Delivery -		
Works with the NGO's on the Mental Health Directory and to undertake a community wide survey to understand the needs of health service delivery within Break O'Day (BOD) along with identified gaps.		
Owner: Chris Hughes		
Actions 5.1.1.4		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Doctors -		
Build on the relationship with OCHRE Health to ensure consistency of Medical Practitioners and service delivery.		
Owner: Chris Hughes		
Key Focus Area 5.1.2 Progress 0%		0/ #
Youth Owner: Chris Hughes	Upcoming	% # 100.0 2
Actions: 2		



Actions 5.2.1.2		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Suicide Prevention -		
Maintain involvement in the Suicide Prevention Trial and continue to work with the committee on delivering the programs for a further 12 months. <i>Owner: Chris Hughes</i>		
Key Focus Area 5.2.2 Progress 0% Education & Skills Training:	Upcoming	% # 100.0 1
Improve education and skills training opportunities and encourage greater personal development through delivery of programs locally which meet the needs of industry and the community.	Opconing	100.0
Implement outcomes of the BDO Report.		
Owner: John Brown		
Actions: 1		
Actions 5.2.2.1		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Employment Partnership Project -		
Participate in the project being facilitated by the Fingal Valley Neighbourhood House (FVNH) including supporting the operations of the local steering committee.		
Owner: John Brown		
Key Focus Area 5.2.3 Progress 0%		
Transport:	Upcoming	% # 100.0 3
Facilitate a range of transport options that support movement within and outside the Break O'Day area.		
Owner: Chris Hughes		

Actions: 3

Actions 5.2.3.1		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Local Transport Network -		
Work with young people through the Employment Partnership Project to address transport barriers.		
Owner: Erica McKinnell		
Actions 5.2.3.2		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Transport Gap Analysis -		
Examine the outcomes of previous engagement activities and work with young people through the Employment Partnership Project to address transport barriers.		
Owner: Erica McKinnell		
Actions 5.2.3.3		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Learner Driver Mentor Program -		
Recruit and train additional mentors to support the program.		
Owner: Erica McKinnell		
Key Focus Area 5.3.1 Progress 0%		
Service Delivery:	Upcoming	% # 100.0 4
Improvement	Cipconning	100.0
Owner: Jake Ihnen		
Actions: 4		
Actions 5.3.1.1		
Jul 01, 2020 - Dec 31, 2020 Upcoming Progress 0%		
Service Delivery Improvements -		
Review and implement business process improvements to existing planning and building processes with an aim to improving customer service delivery and timeframes for processing.		
Owner: Jake Ihnen		

Actions 5.3.1.2		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Development Information -		
Review and simplify information relating to undertaking development including Fact Sheets and Website information for re-occurring enquiries.		
Owner: Jake Ihnen		
Actions 5.3.1.3		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Emergency Management Volunteers -		
Undertake training with people who have responded to Council's call out for volunteers with regard to emergency situations.		
Owner: Chris Hughes		
Actions 5.3.1.4		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Municipal Emergency Management Plan -		
Review and adopt the Plan in line with the Tasmanian Emergency Management Plan.		
Owner: Chris Hughes		
Key Focus Area 6.1.1 Progress 0%		
Local Government Reform	Upcoming	% # 100.0 1
Owner: John Brown		'
Actions: 1		
Actions 6.1.1.1		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Northern Region Shared Services -		
Pursue joint procurement opportunities and a common IT platform involving northern region Councils.		
Owner: John Brown		

Key Focus Area 6.1.2 Progress 0%		
Break O'Day Organisation	Upcoming	% # 100.0 1
Owner: John Brown	epeening	
Actions: 1		
Actions 6.1.2.1 Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0% Organisational Development - Integrate the focus on service delivery with a well-being approach based on agreed values and team based activities. Owner: John Brown		
Key Focus Area 6.1.3 Progress 0% Strategic Plan Owner: John Brown Actions: 1 Image: Comparison of the second s	Upcoming	% # 100.0 1
Actions 6.1.3.1 Jul 01, 2020 - Mar 31, 2021 Upcoming Progress 0% 2017 - 2027 Break O'Day Strategic Plan - Develop a process to review the relevance of the Key Focus Areas within the Plan. Owner: John Brown		
Key Focus Area 6.1.4 Progress 0% Financial Sustainability Owner: Bob Hoogland Actions: 3	Upcoming	% # 100.0 3

Actions 6.1.4.1

Jul 01, 2020 - Jun 30, 2021 Upcoming

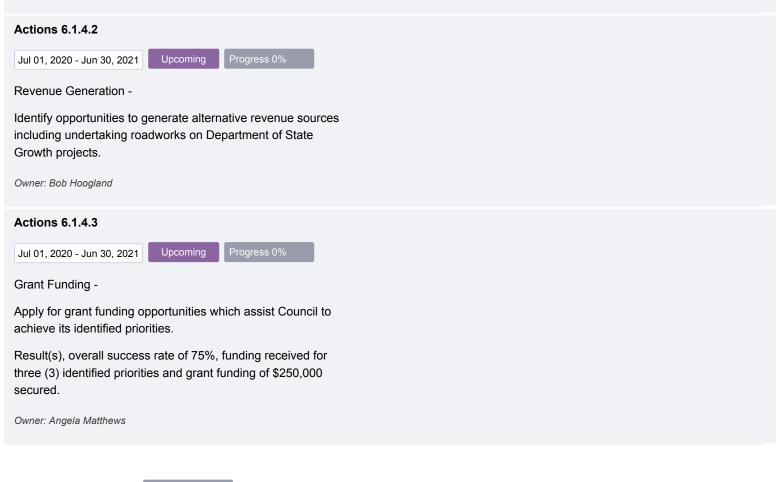
Value for Money Reviews -

Undertake reviews of operational activities to identify revenue opportunities, cost savings and / or process improvements.

Progress 0%

Results, ongoing annual savings of \$50,000 and 500 hours identified and achieved.

Owner: Bob Hoogland



Key Focus Area 6.1.5

Progress 0%

Financial Management

Owner: Bob Hoogland

Actions: 4

% # • Upcoming 100.0 4

Actions 6.1.5.1

Jul 01, 2020 - Jun 30, 2021 Upcoming

Operational Efficiencies -

Examine opportunities for operational cost reductions resulting in reduced waste management costs based on \$/t to landfill.

Progress 0%

Owner: David Jolly



Audit Panel -

Meetings facilitated in accordance with legislative requirements, responding to all recommendations of the Panel.

Owner: Bob Hoogland

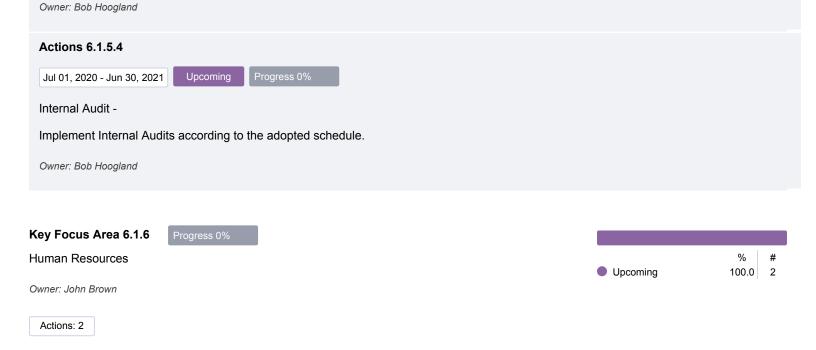


Long Term Financial Plan (LTFP) -

Maintain financial viability and accountability in budgeting and administration.

Regularly review the LTFP to ensure that it accurately reflects the results of Council decision making.

Result, meet or exceed LTFP forecasts for operational results.



Actions 6.1.6.1		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Well-being Program -		
Finalise and implement a Mental Health and Well-being Plan with a focus on capacity building across the organisation.		
Owner: Jodie Cooper		
Actions 6.1.6.2		
Jul 01, 2020 - Dec 31, 2020 Upcoming Progress 0%		
Workforce Plan -		
Develop a Plan to prepare for and manage succession requirements and an ageing workforce.		
Owner: John Brown		
Key Focus Area 6.1.7 Progress 0% Management Systems Owner: Bob Hoogland Actions: 3	Upcoming	% # 100.0 3
Management Systems Owner: Bob Hoogland Actions: 3 Actions 6.1.7.1 Jul 01, 2020 - Sep 30, 2020 Upcoming Progress 0%	• Upcoming	
Management Systems Owner: Bob Hoogland Actions: 3 Actions 6.1.7.1	• Upcoming	
Management Systems Owner: Bob Hoogland Actions: 3 Actions 6.1.7.1 Jul 01, 2020 - Sep 30, 2020 Upcoming Progress 0% GIS Services - Complete review of current arrangements to ensure an	• Upcoming	
Management Systems Owner: Bob Hoogland Actions: 3 Actions 6.1.7.1 Jul 01, 2020 - Sep 30, 2020 Upcoming Progress 0% GIS Services - Complete review of current arrangements to ensure an effective and cost effective approach is being used.	Upcoming	
Management Systems Owner: Bob Hoogland Actions: 3 Actions 6.1.7.1 Jul 01, 2020 - Sep 30, 2020 Upcoming Progress 0% GIS Services - Complete review of current arrangements to ensure an effective and cost effective approach is being used. Owner: Bob Hoogland	Upcoming	
Management Systems Owner: Bob Hoogland Actions: 3 Actions 6.1.7.1 Jul 01, 2020 - Sep 30, 2020 Upcoming Progress 0% GIS Services - Complete review of current arrangements to ensure an effective and cost effective approach is being used. Owner: Bob Hoogland Actions 6.1.7.2	Upcoming	
Management Systems Owner: Bob Hoogland Actions: 3 Actions 6.1.7.1 Jul 01, 2020 - Sep 30, 2020 Upcoming Progress 0% GIS Services - Complete review of current arrangements to ensure an effective and cost effective approach is being used. Owner: Bob Hoogland Actions 6.1.7.2 Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%	Upcoming	

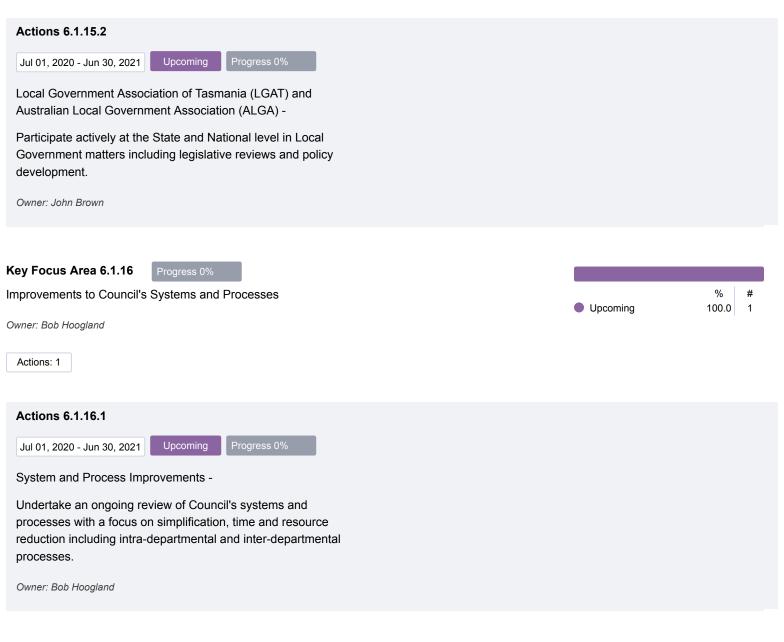
Actions 6.1.7.3		
Jul 01, 2020 - Oct 31, 2020 Upcoming Progress 0%		
Envisio Community Dashboard -		
Finalise the operation of the community dashboard on Council's website.		
Owner: Jayne Richardson		
Key Focus Area 6.1.8 Progress 0%		0/ #
Elected Members	Upcoming	% # 100.0 1
Owner: John Brown		
Actions: 1		
Actions 6.1.8.1		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Professional Development -		
Facilitate participation of Councillors in Professional		
Development.		
Owner: Angela Matthews		
Key Focus Area 6.1.9 Progress 0%		
Council Advocacy	Upcoming	% # 100.0 1
Owner: John Brown		
Actions: 1		
Actions 6.1.9.1		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Council Priority Projects -		
Finalise project briefs and pursue identified priority projects		
through State and Federal Budget consultation processes.		
Owner: John Brown		

Key Focus Area 6.1.10 Progress 0%		
Customer Service	Upcoming	% # 100.0 2
Owner: John Brown		
Actions: 2		
Actions 6.1.10.1		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Service Improvements -		
Encourage ongoing improvement to the customer service approach of the organisation through identified professional development and other activities.		
Actions 6.1.10.2		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Business Customer Experience -		
Develop and implement a program focused on service process mapping.		
Owner: Bob Hoogland		
Key Focus Area 6.1.11 Progress 0%		
Asset Management		% # 100.0 3
Owner: David Jolly	• Opcoming	100.0
Actions: 3		
Actions 6.1.11.1		
Jul 01, 2020 - Dec 31, 2020 Upcoming Progress 0%		
Building Asset Management -		
Update and integration of Building Asset Management and Financial Management Systems.		
Owner: Jake Ihnen		

Actions 6.1.11.2		
Jul 01, 2020 - Dec 31, 2020 Upcoming Progress 0%		
Road Assets -		
Complete review of current approach to treatment of road and bridge assets.		
Owner: David Jolly		
Actions 6.1.11.3		
Jul 01, 2020 - Mar 31, 2021 Upcoming Progress 0%		
Asset Management Plan -		
Update Asset Management Plan to reflect updated asset information.		
Owner: David Jolly		
Key Focus Area 6.1.12		
Stormwater Management Plan		
Owner: Stuart Barwick		
Key Focus Area 6.1.13 Progress 0%		
Work Health & Safety		% #
Owner: Simone Ewald-Rist	Upcoming	100.0 2
Actions: 2		
Actions 6.1.13.1		
Jul 01, 2020 - Jul 31, 2021 Upcoming Progress 0%		
Incident Prevention -		
Take action to reduce the likelihood of incidents of injury and illness in the workplace, including: review of reported incidents; audits of staff and contractors; inductions of staff and contractors; facilitate WH&S Committee meetings; appropriate identified training.		

Owner: Simone Ewald-Rist

Actions 6.1.13.2		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Well-being Program -		
Undertake actions to improve the well-being of workers including appropriate training and awareness sessions.		
Owner: Simone Ewald-Rist		
Key Focus Area 6.1.14 Progress 0%		_
Public Health		% #
Owner: Jake Ihnen	Upcoming	100.0 1
Actions: 1		
Actions 6.1.14.1		
Jul 01, 2020 - Nov 30, 2020 Upcoming Progress 0%		
Temporary Food Premises -		
In consultation with stakeholders develop a mobile and temporary food business policy and operator guide, to facilitate the service of food outside the traditional fixed premises model.		
Owner: Jake Ihnen		
Key Focus Area 6.1.15 Progress 0%		
Stakeholder Management		% #
Owner: John Brown	Upcoming	100.0 2
Actions: 2		
Actions 6.1.15.1		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Northern Tasmania Development Corporation (NTDC) -		
Participate in NTDC activities focused on developing the regional economy.		
Owner: John Brown		



Key Focus Area 6.2.1

Asset Management Policy

Owner: Bob Hoogland

Key Focus Area 6.2.2

Community Building Policy

Owner: Bob Hoogland

Key Focus Area 6.2.3

Economic Development Policy

Owner: John Brown

Key Focus Area 6.2.4

Environment & Planning Policy

Owner: David Jolly

Key Focus Area 6.2.5

Leadership & Governance Policy

Owner: Bob Hoogland

Key Focus Area 6.2.6

By Laws

Owner: Bob Hoogland

Key Focus Area 6.3.1

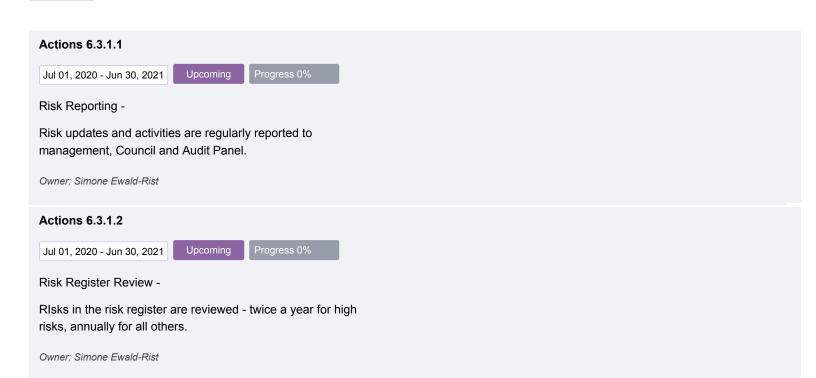
Progress 0%

Reporting: To ensure transparency of risk management information across Break O'Day Council, a series of reports will be produced throughout the year.

	%	#
Upcoming	100.0	2

Owner: Bob Hoogland

Actions: 2



Key Focus Area 6.4.1 Progress 0%		
Capital Works and Projects Program	Upcoming	% # 100.0 7
Owner: Bob Hoogland	epooning	
Actions: 7		
Actions 6.4.1.1		
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%		
Township Plans -		
Delivery of funded Township Plan infrastructure projects.		
Owner: David Jolly		
Actions 6.4.1.2		
Jul 01, 2020 - Dec 31, 2020 Upcoming Progress 0%		
Drought Communities Programme -		
Delivery of Project components.		
Owner: David Jolly		

Actions 6.4.1.3

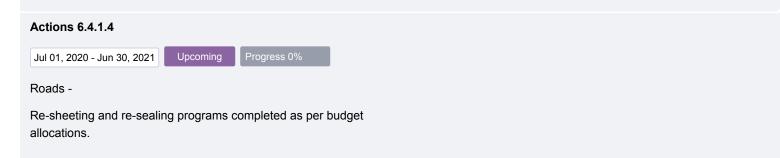
Jul 01, 2020 - Sep 30, 2020 Upcoming

CDG St Marys -

Delivery of St Marys Flood Mitigation Infrastructure Projects.

Progress 0%

Owner: John Brown



Owner: David Jolly

Actions 6.4.1.5
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%
Bridges -
Part or full replacement works completed as per budget allocation.
Owner: David Jolly
Actions 6.4.1.6
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%
Stormwater -
Renewal and upgrade works completed as per budget allocation.
Owner: David Jolly
Actions 6.4.1.7
Jul 01, 2020 - Jun 30, 2021 Upcoming Progress 0%
Kerb & Channel and Footpath -
Renewal and upgrade works completed as per budget allocation.
Owner: David Jolly